

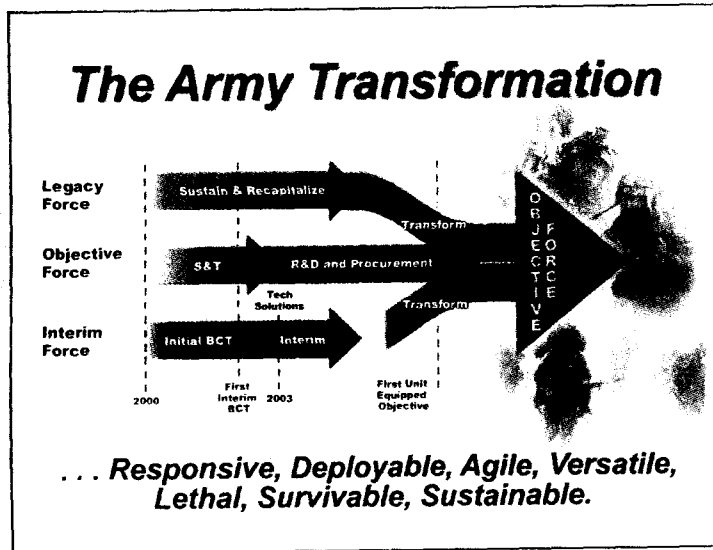
# QDR 2001

# Since QDR 97 ...

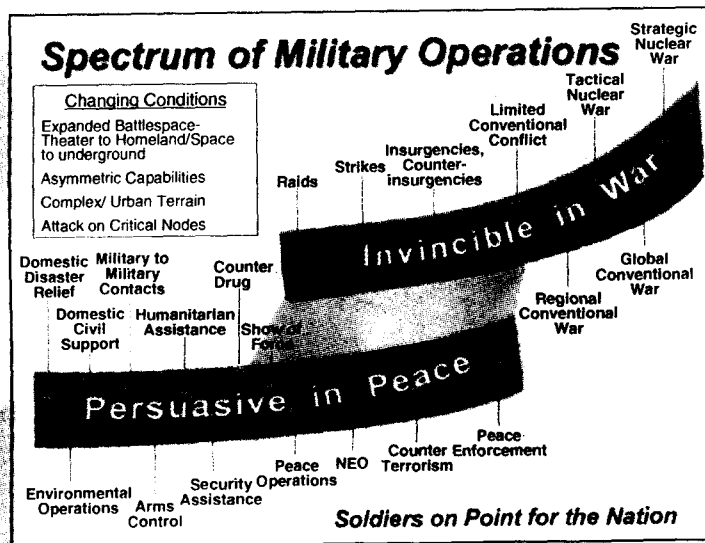
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- **US economy remains robust ...** *but Defense spending is down as percentage of GDP ... 3.3% to 3.0% ... and still falling*
- **Increasingly chaotic and unpredictable geostrategic environment ...** *with abundant opportunities to shape and influence our future*
- **US Armed Forces' OPTEMPO remains high**
- **Increased reliance on reserve component forces**
- **Recognition of the need for US Armed Forces to be capable across the full spectrum of operations**
- **Growing recognition of the value of joint force solutions**
- **Focused and accelerated Army transformation**

# Army Transformation



- Consistent with recommendations of the 1997 National Defense Panel, US Commission on National Security/21st Century, and Joint Vision 2020
- Spans QDRs 01 - 21
- Active, Guard, & Reserve
- Cultural, intellectual, & physical
- Focused on developing leap-ahead capabilities, while preserving adequate capabilities to defend Nation's interests in the near-to-mid term
- Near-term fielding 6-8 Interim Brigade Combat Teams (FY 02-07) with utility across the full spectrum of operations



# Snapshot ... FY 89 to FY 00

## Personnel, Budget, & Deployments

### Army Personnel

Active, Reserve, Civilian

36%

120%  
100%  
80%  
60%  
40%  
20%  
0%

FY FY FY FY FY FY FY FY FY FY FY FY FY  
89 90 91 92 93 94 95 96 97 98 99 00

### Army Budget

33%

120%  
100%  
80%  
60%  
40%  
20%  
0%

FY FY FY FY FY FY FY FY FY FY FY FY FY  
89 90 91 92 93 94 95 96 97 98 99 00

### Army Deployments



1989

2000

300%

# Assumptions

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- **World will remain chaotic, unpredictable, and dangerous**
  - ✓ **Principal threats result from failed states, transnational elements, competition for resources, intra-state conflict, and ideological differences**
  - ✓ **Conflict increasingly will be urbanized with intermingling of combatants and non-combatants**
  - ✓ **Global or near-peer competitor unlikely in 2000-2020 ... regional competitor(s) more likely**
- **Elements of the National Military Strategy -- shape, respond, & prepare now -- will remain constant, although relative emphasis may shift**
- **US Armed Forces will continue to be employed frequently to shape and preserve the peace**
- **Single-dimensional responses will be the exception, rather than the rule**

# Objectives

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- **Do what's right for the Nation ... *today & tomorrow***
- **Get the strategy right ... *clearly articulate the role of land forces***
  - ✓ **Fighting & winning the Nation's wars**
  - ✓ **Shaping and preserving the peace**
  - ✓ **Responding rapidly to crises ... *at home & abroad***
- **Take care of our soldiers and civilians, their families, and our veterans ... *our heritage and our future***
- **Strengthen the Army & Joint teams ... *Active, Guard, & Reserve***
- **Ensure joint requirements are derived from the new strategy ... *jettison any remaining unnecessary Cold War capabilities***
- **Ensure endstrength reflects active strategy of engagement**
- **Fully fund the strategy ... *low-to-moderate risk***
- **Accelerate Army transformation**

# Principal Issues

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- **Defense strategy**
  - ✓ **Force-sizing construct**
  - ✓ **Risk ...** *definition, metrics, mitigation*
- **Transforming the force ...** *while fulfilling current and near-term responsibilities*
- **New operational concepts ...** *projecting & operating*
- **People ...** *PERSTEMPO, recruiting & retention, quality of life, military & civilian*
- **Resources**