

Bibliography of Published Books & Articles

by Douglas A. Macgregor

(by Douglas A. Jones, March 6, 2002)

Books by Douglas A. Macgregor

Macgregor, Douglas A. The Soviet-East German Military Alliance. (Cambridge, UK: Cambridge University Press, 1989).

ISBN: 0521365627 - Hardcover

Macgregor, Douglas A. Breaking the Phalanx: A New Design for Landpower in the 21st Century. (Westport CT: Praeger, January 1997).

ISBN: 0275957934 - Hardcover

ISBN: 0275957942 - Paperback

Contributing Essay to a Book from Douglas A. Macgregor

Donald E. Vandergriff (Editor). Spirit, Blood and Treasure: The American Cost of Battle in the 21st Century. (Novato, CA: Presidio Press, June 2001).

ISBN: 0891417354 - Hardcover

- Chapter 12: "Transformation and the Illusion of Change." by Douglas A. Macgregor.

Originally Published:

Macgregor, Douglas A. "Transformation and the Illusion of Change." *National Security Studies Quarterly* (Autumn 2000).). pp. 1-8.

Articles by Douglas A. Macgregor

Macgregor, Douglas A. "Conventional Force Reductions on German Soil: A Concrete Proposal." *Parameters: US Army War College Quarterly* (December 1988). pp. 81-94.

➤ NOT ONLINE

Macgregor, Douglas A. "Future Battle: The Merging Levels of War", *Parameters: US Army War College Quarterly* (Winter 1992-93, Volume 22 Number 4), pp. 33-47.

➤ **NOT ONLINE**

Macgregor, Douglas A., "Command and Control for Joint Strategic Action," *Joint Force Quarterly* (Autumn/Winter 1998-1999, no 20), pp. 25-33.

➤ **ONLINE:** http://www.dtic.mil/doctrine/jel/jfq_pubs/0720.pdf or
<http://www.comw.org/pda/macgregor/index.html>

Macgregor, Douglas A., "Transforming Operational Architecture for the Information Age," *Martial Ecologies* (for the Israeli Defense Force and the Jaffee Center, Tel Aviv University) (2000), 29 pages.

➤ **ONLINE:** <http://www.comw.org/pda/macgregor/index.html>

Macgregor, Douglas A. "Transformation and the Illusion of Change." *National Security Studies Quarterly* (Autumn 2000).). pp. 1-8.

➤ **ONLINE:** <http://www.comw.org/pda/macgregor/index.html> or
<http://www.comw.org/qdr/NSSQMacgregor.pdf> or
<http://www.comw.org/qdr/stratissues.html>

Macgregor, Douglas A. "A New Joint Operational Architecture: The Key to Transformation," *Strategic Review* (Fall 2000). pp. 27--36.

➤ **NOT ONLINE**

Macgregor, Douglas A., "The Joint Force - A Decade, No Progress," *Joint Force Quarterly* (Winter 2000-2001, no 27), pp. 18-23.

➤ **ONLINE:** http://www.dtic.mil/doctrine/jel/jfq_pubs/0727.pdf

Macgregor, Douglas A., "The Balkan Limits to Power and Principle." *ORBIS* (Winter 2001, v45) p93-110.

➤ **ONLINE:** [INFOTRAC General Academic Database \(.pdf\)](#)

Macgregor, Douglas A. "Resurrecting Transformation for the Post-Industrial Era: A New Structure for Post-industrial Warfare". *Defense Horizons*, (September 2001, no. 2). pp. 1-8.

➤ **ONLINE:** <http://www.ndu.edu/inss/DefHor/DH2/DH2.htm> (html) or
http://www.ndu.edu/inss/DefHor/DH2/DH_02.pdf (pdf) or
<http://www.comw.org/pda/macgregor/index.html>

“Breaking the Phalanx” Power Point Presentations

"Breaking the Phalanx: A New Design for Landpower in the 21st Century."

Colonel Doug Macgregor, USA, has prepared a briefing derived from his book *Breaking the Phalanx* (Praeger 1997).

Posted at Defense and the National Interest (DNI), April 23, 2000.

PowerPoint 97 presentations:

[Part 1](#), Why Organization Matters (145 KB)

[Part 2](#), Design of a New Army Structure (134 KB)

[Part 3](#), Examples, Logistics, French & British Organization, and Summary (169 KB)

[Chinese Army View](#) (88 KB)

[Backup](#) charts (675 KB)

[Light Reconnaissance Strike Group](#) (414 KB)

➤ **ONLINE:** http://www.defense-and-society.org/second_level/organization.htm

The Macgregor Briefings: An Information Age Vision for the U.S. Army

Project on Defense Alternatives (PDA) sponsored a presentation by Douglas A. Macgregor at the American Academy of Arts and Sciences, Cambridge, MA. PDA also posted Macgregor's PowerPoint presentation of his restructuring proposal on PDA's Web site, April 2000.

1. Transforming the U.S. Army: Why and How

[\(HTML Version\)](#) [\(PowerPoint Version\)](#)

2. Types and Organization of Basic Combat units

[\(HTML Version\)](#) [\(PowerPoint Version\)](#)

3. Force Structure; Readiness and Personnel Issues; Joint Operational Architecture; Command and Control

[\(HTML Version\)](#) [\(PowerPoint Version\)](#)

4. Illustrative Force Packages for Theater War and Smaller Contingencies; Cooperation with Allies; Summary Points

[\(HTML Version\)](#) [\(PowerPoint Version\)](#)

5. Special Topics: Light Reconnaissance Strike Group--the U.S. Army's RMA Vanguard Force (includes comparison of LRSG with prototypical "medium-weight" brigade)

[\(HTML Version\)](#) [\(PowerPoint Version\)](#)

- **ONLINE:** <http://www.comw.org/pda/macgregor/index.html>

“Concepts for Transformation from Breaking the Phalanx”

presentation at the Raytheon Corporation, February 19, 2001.

Posted at Project for Defense Alternatives (PDA).

- **ONLINE:** <http://www.comw.org/pda/macgregor/0102mcgrgr.ppt>

“Transform the Army Through Reorganization: Reorganizing America's Military for the 21st Century Seminar”

The Woodrow Wilson International Center for Scholars, Washington, DC, 21 June 2001.

- **ONLINE:** <http://www.ausa.org/RAMPnew/ATwwcppts.htm>

“Concepts for Army Transformation”

Transformation Task Force of the Rumsfeld/Marshall Review, 13 March 2001 (.pdf file).

Posted at Project for Defense Alternatives (PDA).

- **ONLINE:** <http://www.comw.org/pda/macgregor/Transformation%20Brief1.pdf> or
<http://www.comw.org/qdr/qdr2001bf.html>

Panel Discussion with Douglas A. Macgregor

“Should the Army ‘Lighten Up’?”

Washington DC : CATO Institute, December 18, 2001.

Panel Discussion Featuring Col. Douglas A. Macgregor, U.S. Army, National Defense University; Thomas McNaugher, RAND; Sean Naylor, Army Times; Kim Burger, Inside the Army; David McGinnis, Independent Defense Analyst.

- **ONLINE:** <http://www.cato.org/events/transcripts/001218et.pdf>

Military Career of Douglas A. Macgregor

Commissioned in 1976 after one year at the Virginia Military Institute and four years at the U.S. Military Academy.

2nd Lieutenant (O-1)

- ❑ Basic Airborne Course
- ❑ Ranger Course
- ❑ Armor Officer Basic Course (AOBC)
- Platoon Leader, Tank Company/Cavalry Troop

1st Lieutenant (O-2)

Captain (O-3)

- ❑ Armor Officer Advanced Course (AABC)
- Company Commander, Tank Company, 4th Infantry Division (Mechanized)

Major (O-4)

- The Soviet-East German Military Alliance, 1989. (BOOK).
- Squadron Operations Officer (S-3), 2nd Squadron, 2nd Cavalry Regiment
- ❖ Battle of 73 Easting, Operation Desert Storm, February 1991

Lieutenant Colonel (O-5)

- Breaking the Phalanx, 1997. (BOOK).
- Squadron Commander, 1st Squadron, 4th Cavalry Regiment, 1st Infantry Division (Mechanized)
- ❖ National Training Center (NTC) Rotation. 3-1-1 vs. OPFOR (Average 1-1-3)

Colonel (O-6)

- Chief, Strategic Planning (J-5), Supreme Headquarters Allied Powers Europe (SHAPE) and Director, Joint Operations Center, Supreme Headquarters Allied Powers Europe (SHAPE) (November 1997-December 1999)
- Senior Military Fellow, Institute of National Strategic Studies (INSS), National Defense University (NDU), Washington, DC (December 1999-Present)

Decorations

- ❑ Bronze Star with "V" Device for Valor
- ❑ Defense Superior Service Medal
- ❑ French Army's La medaille d'argent de la Defense Nationale

Graduate Education

MA in Comparative Politics

PhD in International Relations, University of Virginia