



PDA

PROJECT ON DEFENSE ALTERNATIVES
CAMBRIDGE, MA ■ WASHINGTON, DC

Time to Reset Defense

Guidance for a More Effective and Affordable US Defense Posture

Project on Defense Alternatives, Center for International Policy

Tuesday, 26 March, 11:00 AM - 4:00 PM

Location: Carnegie Endowment for International Peace

Panelist Biographies

Gordon Adams

Stimson Center and American University

gadams@american.edu

Gordon Adams is a Professor in the US Foreign Policy Program at the School of International Service, American University. He is also a Distinguished Fellow at the Stimson Center. For five years he was Associate Director for National Security and International Affairs at the Office of Management and Budget, the senior White House budget official for national security. Mr. Adams was the principal author of the defense section of the 2010 Domenici-Rivlin Debt Reduction Task Force report. His most recent book (with Cindy Williams) is *Buying National Security: How America Plans and Pays for Its Global Role and Security at Home* (2010). He writes regularly for *National Journal*, *Foreign Policy*, and *The Will and the Wallet*.

Amy F. Belasco

Congressional Research Service

abelasco@crs.loc.gov

Since 2003, Amy Belasco has been a defense policy and budget specialist at the Congressional Research Service in its Foreign Affairs, Defense, and Trade Division. She also served in 2010 as Head of Defense Team for the "Bowles-Simpson" National Commission on Fiscal Responsibility and Reform. Prior to working at CRS, she was an analyst with the Congressional Budget Office (1991-1998), the White House Office of Management and Budget (1980-1991), and the General Accounting Office (1976-1980). In these capacities she has authored, co-authored, or contributed to dozens of reports on national security and

international relations issues, and she has frequently served as a Congressional witness and briefer.

Carl Conetta

Project on Defense Alternatives, Center for International Policy
cconetta@ciponline.org

Carl Conetta has been co-director of the Project on Defense Alternatives since 1991. Author of more than 50 reports on defense strategy and budgeting, he has served as a consulting analyst for the Council on Foreign Relations, US House Armed Services Committee, and the American Academy of Arts and Sciences. Before joining PDA, he was for six years a fellow at the Institute for Defense and Disarmament Studies. Mr. Conetta was a principal author of the 2010 Barney Frank - Ron Paul Sustainable Defense Task Force report and is an annual contributor to the *Report of the Unified Security Budget Task Force*.

Sandra I. Erwin

National Defense Magazine
National Defense Industrial Association
serwin@ndia.org

Since 1999, Sandra Erwin has been the editor of *National Defense*, the monthly magazine of the National Defense Industrial Association, which routinely reaches more than 100,000 defense professionals. She also is a contributor to *Government Executive* magazine. In these capacities, she has extensively covered Department of Defense procurement programs, advances in defense technology, military logistics, and defense industry trends as well as acquisition and contracting reform. Her reporting on issues and controversies in the defense field have been widely cited both online and in print.

Gregory D. Foster

Eisenhower School for National Security & Resource Strategy
National Defense University, Washington DC
Fosterg@ndu.edu

Gregory Foster is a Professor of National Security Studies at the Eisenhower School, NDU. A West Point graduate and former regular army officer who served in Vietnam, Mr. Foster has also held adjunct faculty appointments at Johns Hopkins University and American University, and he has been a regular lecturer at the Inter-American Defense College and Defense Intelligence College. Prior to joining the faculty of the Eisenhower School (formerly the Industrial College of the Armed Forces), he was the first director of the National Defense University's Command and Control Research Program. His publications include *The Strategic Dimension of Military Manpower* (1987) and *Paradoxes of Power: The Military Establishment in the Eighties* (1983).

Benjamin H. Friedman

Cato Institute

bfriedman@cato.org

Benjamin Friedman is a research fellow in defense and homeland security studies at the Cato Institute. His areas of expertise also include counter-terrorism policy, defense budgeting, and defense politics. He is the author of dozens of op-eds and articles appearing in *Foreign Policy*, *The National Interest*, *The Atlantic*, *World Affairs Journal*, and *Orbis*, among others. Friedman is co-editor of two books, including *Terrorizing Ourselves: Why U.S. Counterterrorism Policy Is Failing and How to Fix It*, published in 2010. And he was a contributing author of the 2010 Sustainable Defense Task Force report and of *Defense Sense: Options for National Defense Savings in Fiscal Year 2013*.

Melvin A. Goodman

National Security Project, Center for International Policy

goody789@verizon.net

Melvin Goodman directs the National Security Project at the Center for International Policy and is an adjunct professor at Johns Hopkins University. Previously, he served as division chief and senior analyst at the Office of Soviet Affairs, Central Intelligence Agency (1976-1986). From 1974 to 1976, Goodman was a senior analyst at the State Department's Bureau of Intelligence and Research. And he was an intelligence adviser to the Strategic Arms Limitations Talks in Vienna and Washington. He is the author of several books including *Failure of Intelligence: the Decline and Fall of the CIA* (2008) and, most recently, *National Insecurity: The Cost of American Militarism* (2013).

Col. Douglas A. Macgregor (USA, retired)

Burke-Macgregor Group

doug.macgregor@burke-macgregor.com

Col. Macgregor first gained prominence as a leading Army innovator during the 1990s with the publication of his book, *Breaking the Phalanx: A New Design for Landpower in the 21st Century* (1997). Earlier, in 1991, Macgregor had been awarded the Bronze Star for his leadership of combat troops during the 1990-1991 Iraq war. And, in October 1998, he became the Director of the Joint Operations Center at SHAPE, where he supervised operations throughout the Kosovo Crisis. He left the Army in 2004 after 28 years of service. His most recent books are *Warrior's Rage: The Great Tank Battle of 73 Easting* (2009) and *Transformation Under Fire* (2003).

